## Executive Compensation Corporate Officers Compensation Adjustments

Mart Sedky, Vice President Human Capital
Board of Directors All Committees Meeting
December 8, 2020

## Common Components of Executive Compensation Plans

- Base Salary
- Short-term Incentive
- Long-term Incentive
- Benefits (Supplemental Employee Retirement Plans - SERP)
- Perquisites (company cars, executive physicals, parking, club memberships, etc.)


## OPPD Compensation Philosophy - Objectives

- Align with OPPD Business Strategy
- Attract, motivate, retain, and engage high-performing individuals
- Create a clear and strong link between pay and performance
- Reward and recognize employees for special events and accomplishments
- Provide a high level of consistency in pay design and administration


## Base Compensation

- OPPD targets base salary at the $25^{\text {th }}$ percentile of Total Cash Compensation in the marketplace
- "Market" is defined as the labor market for any particular job - those organizations with which OPPD competes for talent
- For many jobs this is the utility industry, while other jobs (e.g., finance, human capital, business technology) could be recruited from any industry
- OPPD recruits for Vice President and CEO candidates in the national market


## Base Compensation - Salary Structure

Each OPPD executive position has a range that reflects market competitive pay for the jobs within that grade.

- The Center Point of the range approximates the market target.
- The Minimum and Maximum of each range is $+/-20 \%$ of the Mid Point, which allows for further pay differences based on performance, experience, contributions, etc.
- OPPD's Executive Compensation Structure was last updated in 2016. The 2020 update ensures continuing competitiveness with the market.


## Market Pricing

Data is collected from compensation surveys that are published on an annual basis.

- These surveys are conducted by large, reputable compensation consulting firms such as Willis Towers Watson, Western Management Consulting Group, Hewitt, LPPC, APPA.
- We also benchmark SPP members and our Commission of Industrial Relations (CIR) Array.


## 2020 Proposed Increases/Adjustments

|  |  |  |  | Merit Increases Proposed |  |  |  |  |  | Market Adjustments Proposed |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name | Curent Base Pay | 2020 <br> Midpoint | Current Comp Ratio | Proposed Increase | Annual Increase Amount | New Salary | New Comp Ratio | Retro-Active To Date | Payroll Dollars in 2020 | Proposed Adjustment | Annual Adjustment Amount | New Salary | New Comp Ratio |
| Brown, Kate | \$356,300 | \$421,000 | 84.63\% | 4.5\% | \$16,034 | \$372,334 | 88\% | 1/1/2021 | \$0 | 4.0\% | \$14,893 | \$387,227 | 91.98\% |
| Burke, Tim | \$566,368 | \$899,000 | 63.00\% | 4.5\% | \$25,487 | \$591,855 | 66\% | 5/1/2020 | \$16,991 |  |  |  |  |
| Comstock, Juli | \$323,258 | \$395,000 | 81.84\% | 4.0\% | \$12,930 | \$336,188 | 85\% | 7/1/2020 | \$6,465 | 3.5\% | \$11,767 | \$347,955 | 88.09\% |
| Fernandez, Javier | \$392,325 | \$529,000 | 74.16\% | 4.5\% | \$17,655 | \$409,980 | 78\% | 1/1/2021 | \$0 | 4.0\% | \$16,399 | \$426,378 | 80.60\% |
| Fisher, Mary | \$343,022 | \$421,000 | 81.48\% | 4.5\% | \$15,436 | \$358,458 | 85\% | 12/1/2020 | \$1,286 | 4.0\% | \$14,338 | \$372,796 | 88.55\% |
| Olson, Lisa | \$344,240 | \$357,000 | 96.43\% | 3.0\% | \$10,327 | \$354,567 | 99\% | 7/1/2020 | \$5,164 |  |  |  |  |
| Sedky, Mart | \$323,390 | \$357,000 | 90.59\% | 4.5\% | \$14,553 | \$337,943 | 95\% | 12/1/2020 | \$1,213 | 3.5\% | \$11,828 | \$349,770 | 97.97\% |
| Via, Troy | \$296,587 | \$407,000 | 72.87\% | 4.5\% | \$13,346 | \$309,933 | 76\% | 9/1/2020 | \$4,449 | 3.5\% | \$10,848 | \$320,781 | 78.82\% |

Note: Total Annual Increase Amounts = \$205,840 This amounts to .01\% of 2020 Total Payroll

