

Fort Calhoun Station Decommissioning Update October 2021

Tim Uehling – Senior Director FCS Decommissioning



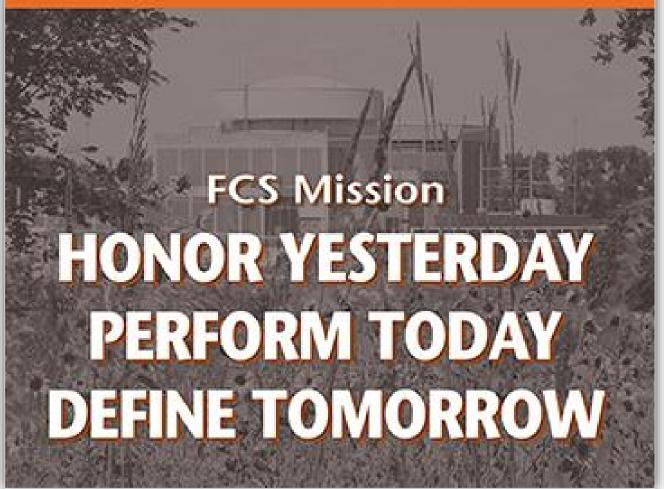




Agenda

- Major accomplishments
- Future activities preview
- Performance Challenges
 & Opportunities
- Questions

OPPD Vision Leading the way we power the future

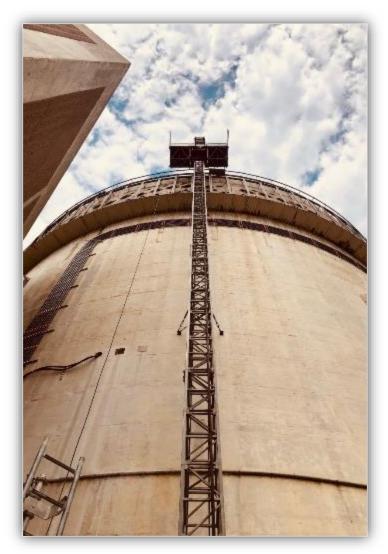




Future Activities Timeline (*slide from Oct. 2020 Board presentation)

By the end of 2021

- Containment ready for RVI* work
- RVI segmentation equipment on-site
- Rail & waste processing facility operational
- Several clean building demos complete
- License Termination Plan submitted to NRC
- Improve safety performance
- *RVI = Reactor Vessel Internal

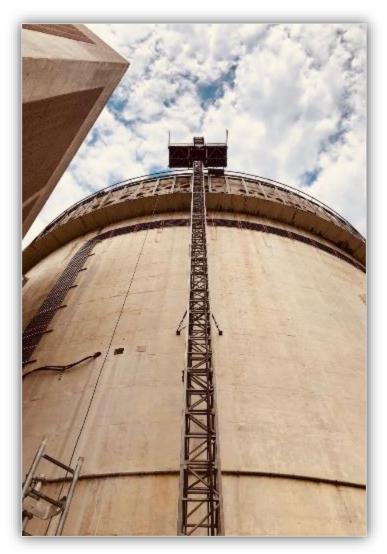




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Safety Performance

- Continued safe, secure storage of spent nuclear fuel
- No challenges to nuclear or radiological safety
- No challenges to environmental safety
- No OPPD employee DART injuries since 2018





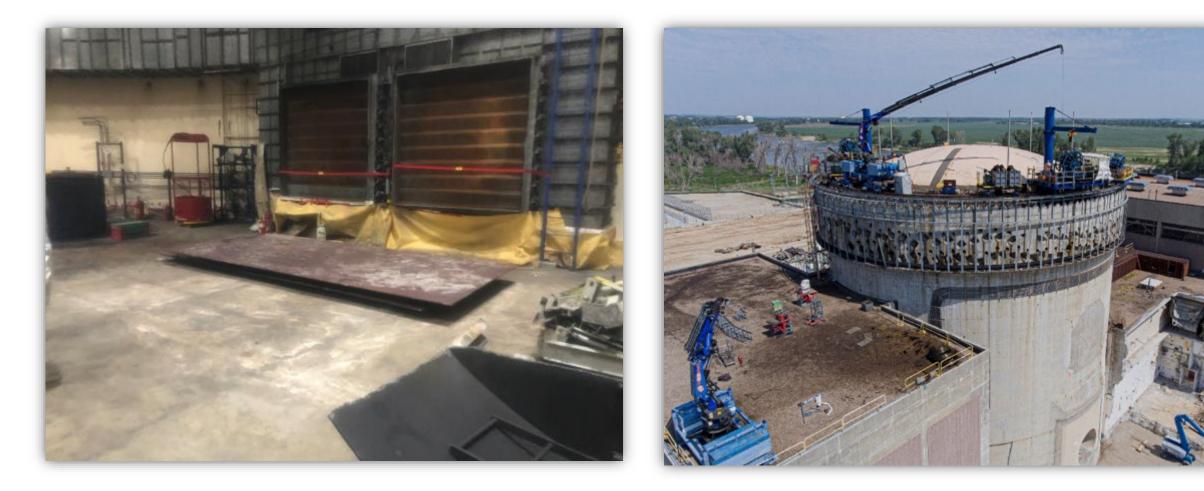
Preparing for RVI Equipment Move-In



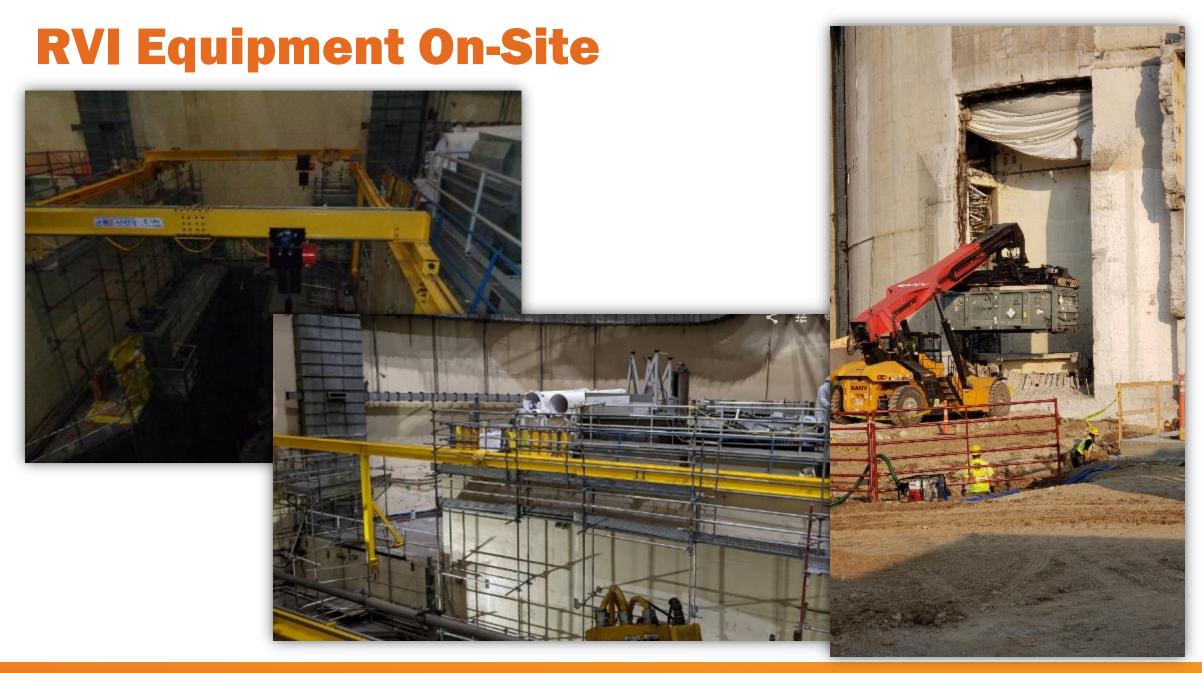




Preparing Containment for RVI







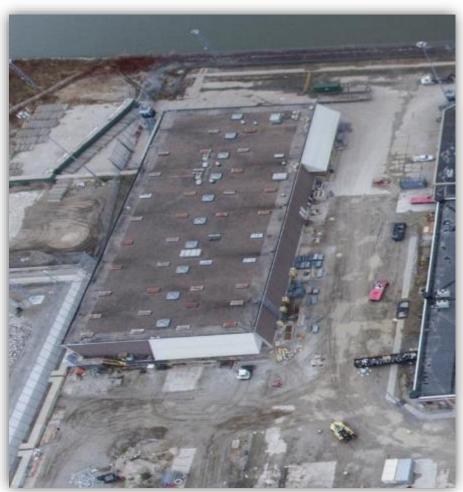


Rail & Waste Processing Facility Operational





Warehouse Demolition







Chemistry & Maintenance Building Demolition





Security Building Demolition





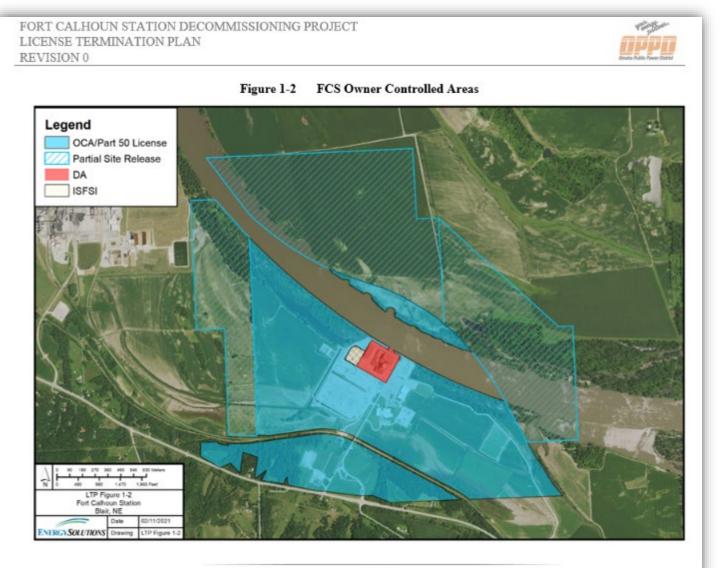


License Termination Plan Submitted

OCA: Owner Controlled Area

DA: Deconstruction Area

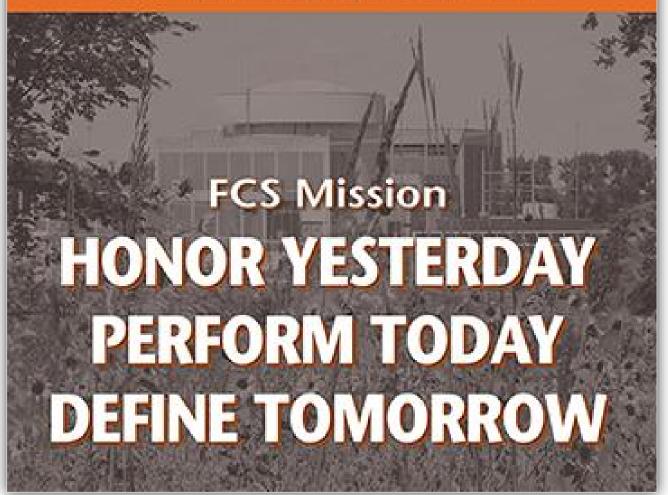
ISFSI: Independent Spent Fuel Storage Installation



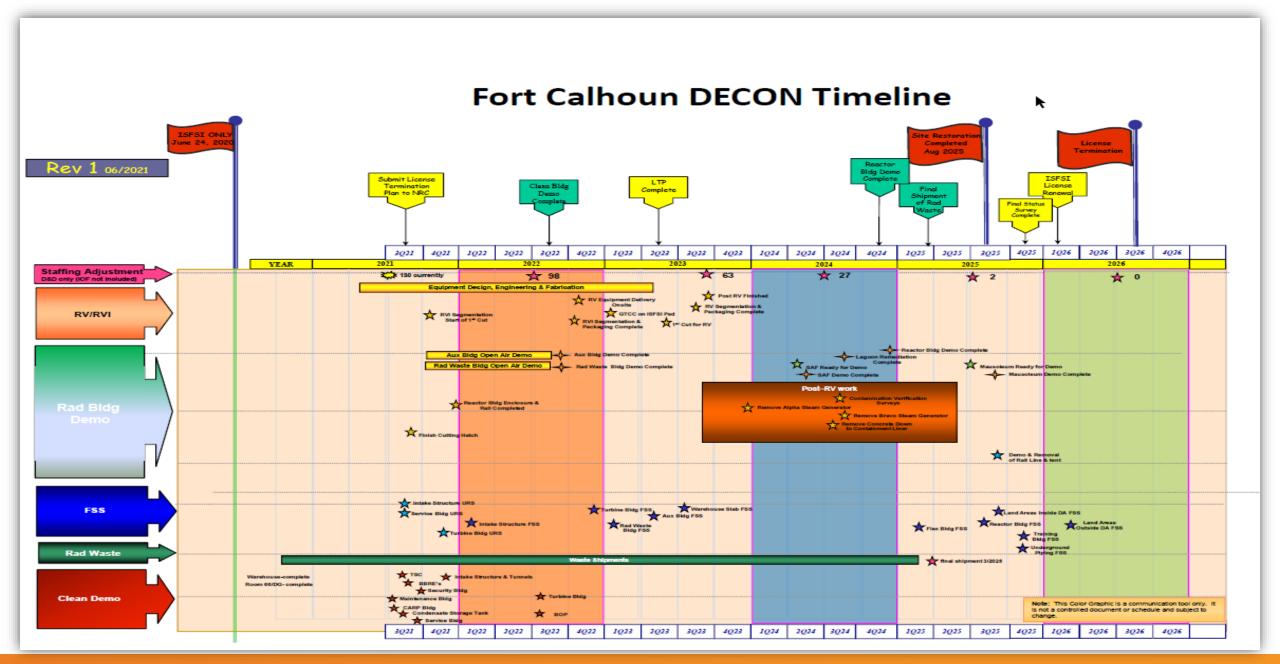
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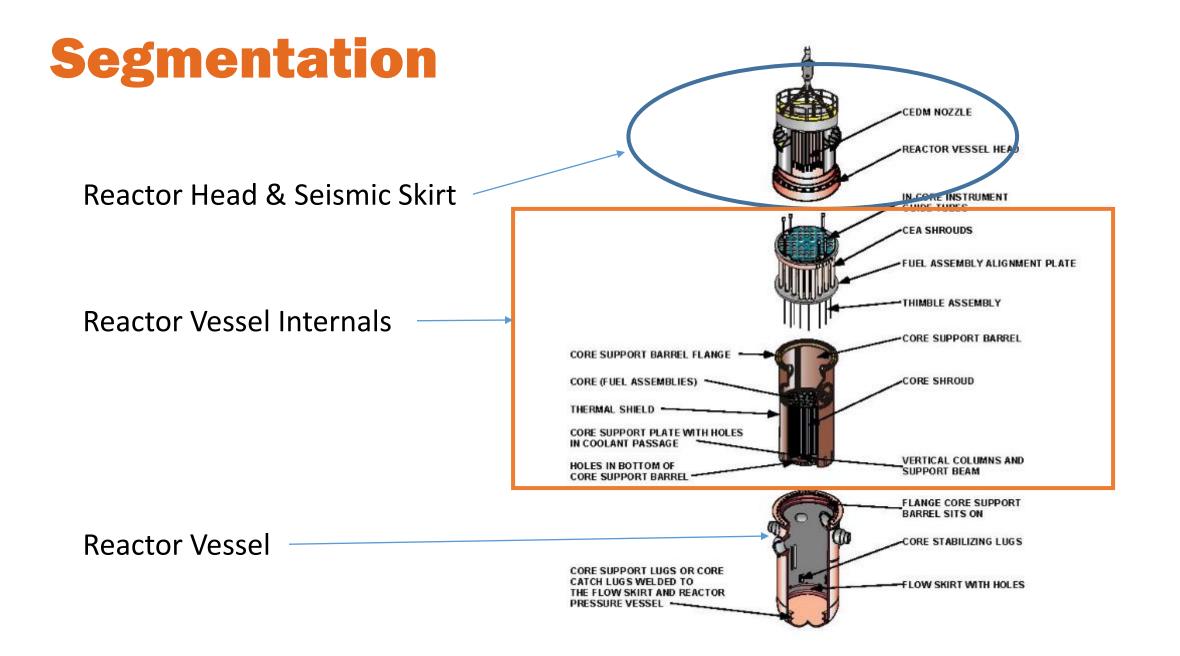


Future Activities Timeline

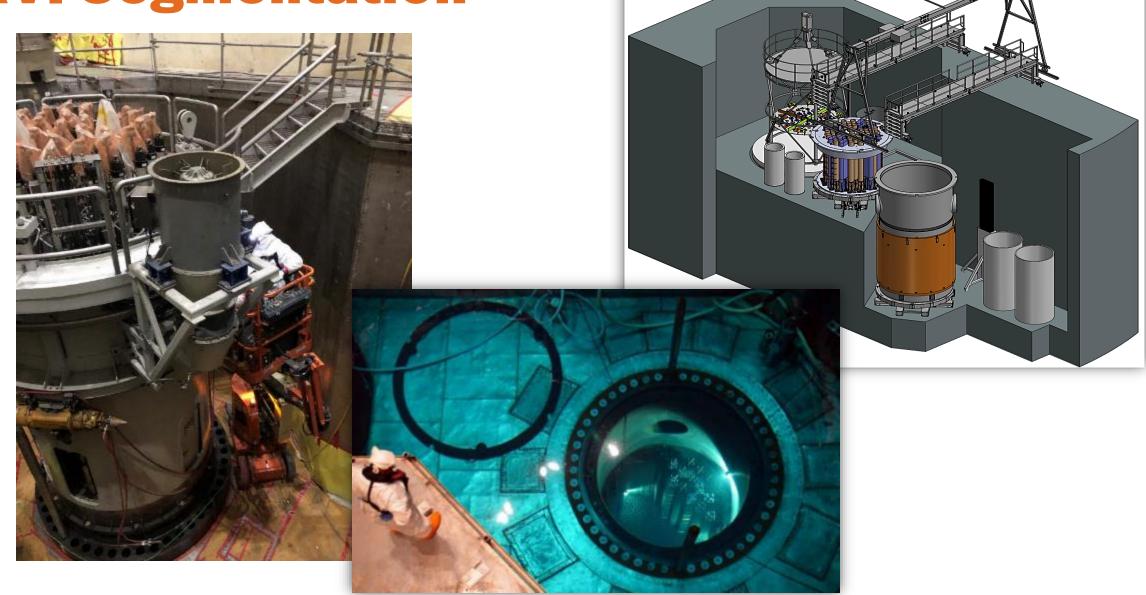
- Turbine building demo complete: 3Q2022
- Auxiliary building demo complete: 4Q2022*
- RVI segmentation complete: 1Q2023
- Reactor vessel segmentation complete: 3Q2023
- Containment equipment removed: 4Q2024
- Containment demo complete: 3Q2025
- Substantially complete: 4Q2025
- Final Status Survey complete: 4Q2025
- License termination: ~4Q2026

*Note: date improved over original plan (opportunity to gain margin)





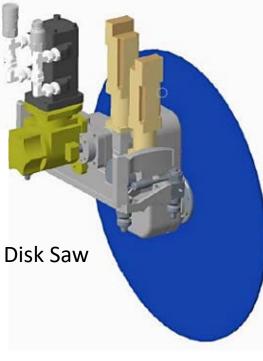




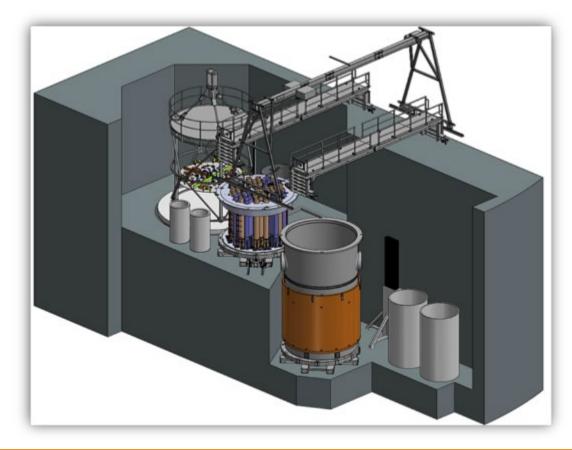




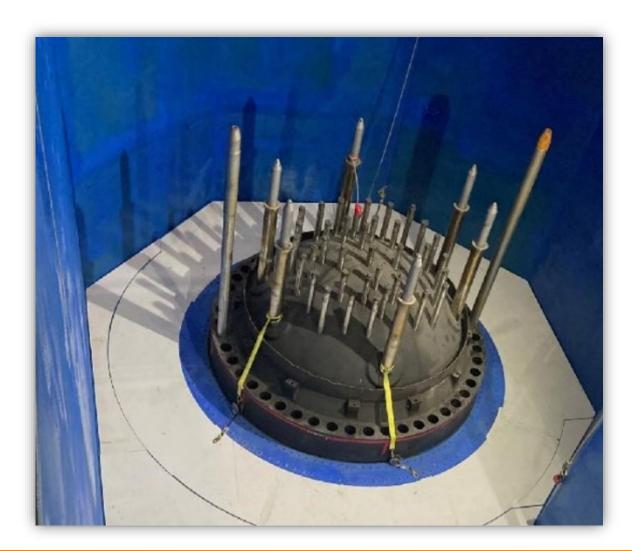
Band Saw & Turntable

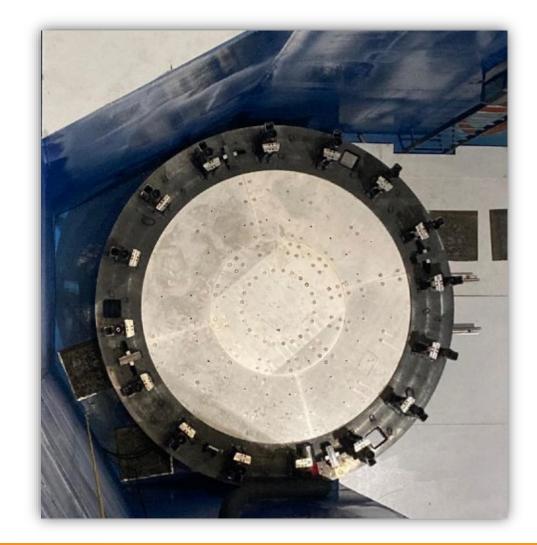




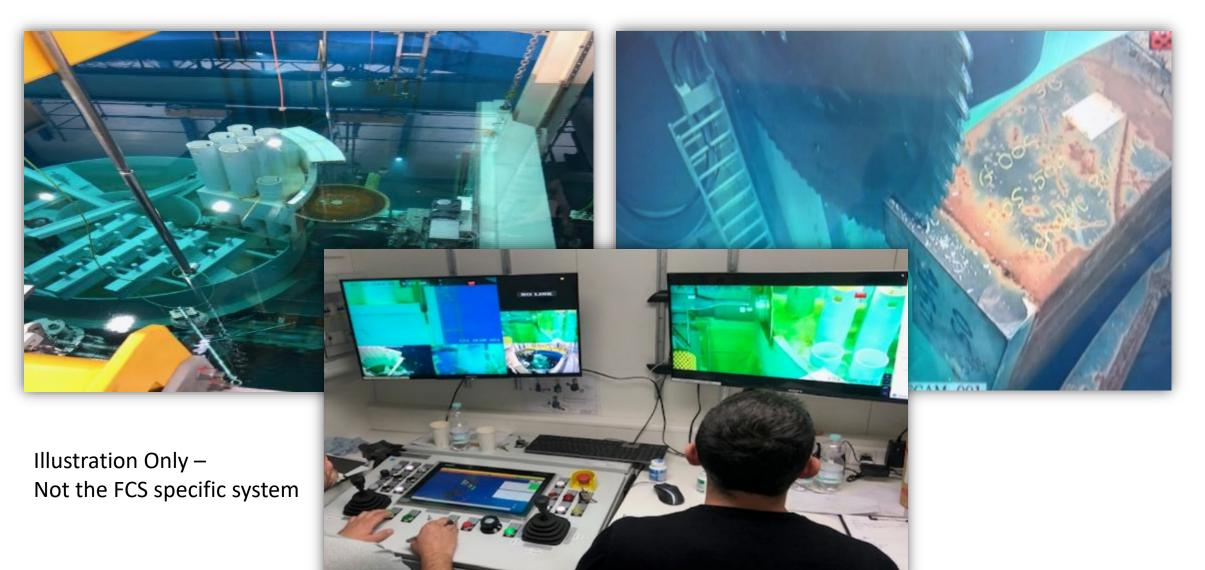




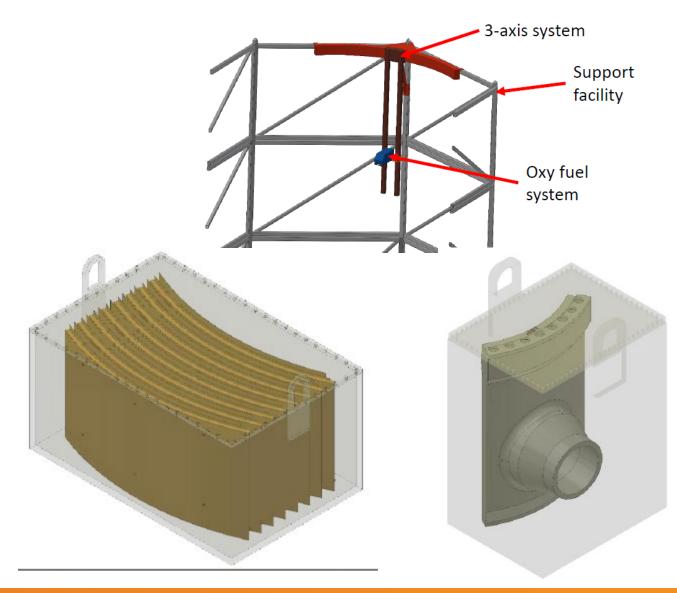


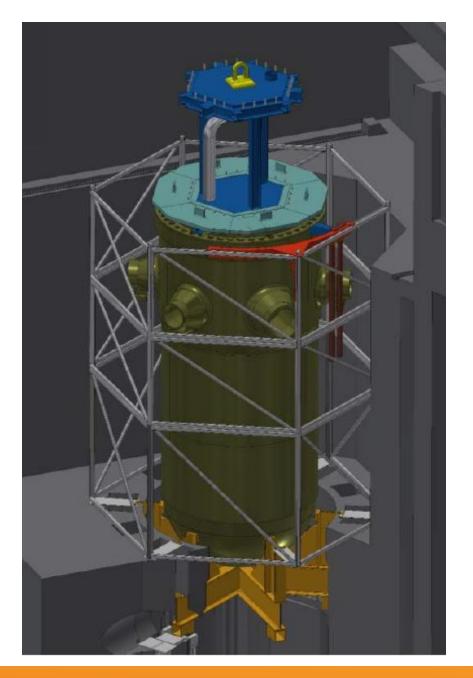










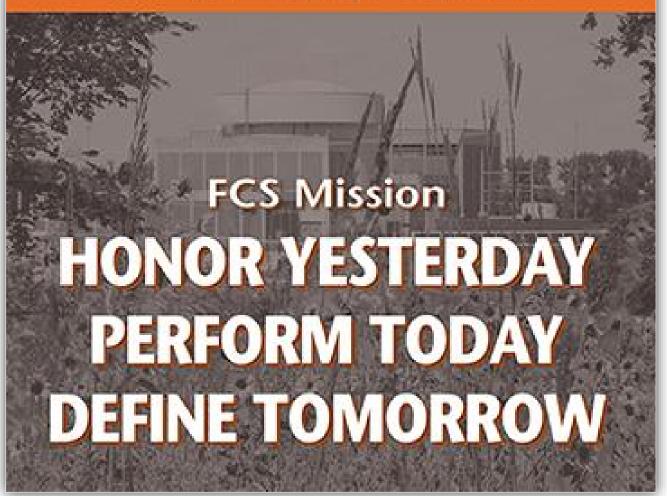




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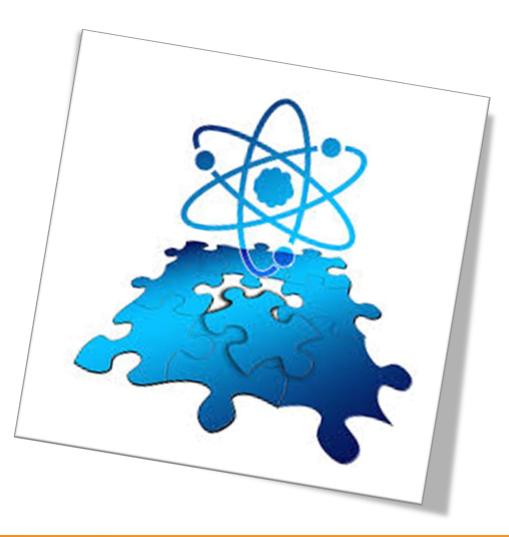


Performance Challenge

Decommissioning is a complex, dynamic project made up of numerous interrelated & interdependent sub-projects

Ebbs and flows in schedule and cost performance against the original schedule are expected and continue to occur based on these challenges

Not every individual project comes in on-time and on-budget with the initial estimate





Complexity & Coordination Illustration





Continuous Improvement Opportunity

- Despite the complex challenges, overall project substantial completion is targeted by the end of 2025, with our financial estimate at completion on track with the planned budget
- Our opportunity is to further refine individual project scopes, schedules, costs, and critical interfaces between projects to maximize safe, efficient deconstruction while continuing to meet environmental and regulatory commitments



