

#### Monitoring Report SD-8: Employee Relations Governance Committee

McKell Pinder Senior Director-Human Capital December XX, 2022



## **SD-8 EMPLOYEE RELATIONS**

- OPPD shall develop and maintain a diverse and inclusive workplace reflective of OPPD's core values that engages and inspires employees to commit to the vision and mission of OPPD.
- OPPD establishes a goal to achieve top-quartile performance in employee engagement for similar sized companies.
- OPPD shall:
  - Engage its workforce in personal and professional development.
  - Maintain and communicate written policies that define procedures and expectations for staff and provide for effective handling of grievances.
  - Bargain in good faith with the official agents of represented employees and comply with Collective Bargaining Agreements.
  - Conduct an annual engagement survey and provide a report of results to the Board.
  - Provide an annual report to the Board on OPPD's Affirmative Action Plan.



### LEGACY I<sup>3</sup>

Legacy I<sup>3</sup> provides OPPD with a low-cost, sustainable method of developing local, diverse talent into viable candidates for employment.

Established In 2017 120 Enrolled Through 2022	2022-2023 Current Roster	2022 Employer Partners & interns
<ul> <li>87 Graduated</li> <li>27 interned summer 2022 22 continued interning part-time after summer internship</li> <li>7 full-time and 1 part-time at OPPD</li> <li>1 full-time and 6 part-time at QLI</li> <li>63 enrolled in college</li> <li>8 graduated (Associates Degree)</li> <li>1 graduated (Bachelors Degree)</li> </ul>	<ul> <li>9 high school students (Cohorts 6)</li> </ul>	<ul> <li>OPPD 18 interns)</li> <li>QLI (6 interns)</li> <li>Claas (1 intern)</li> <li>Peregrine Hotel (1 intern)</li> <li>Charles Drew Community Health Center (0 interns)</li> <li>OneWorld Community Health Center- (1 intern)</li> </ul>



Engage its workforce in personal and professional development:

Employee Resource Groups and Communities of Practice



**OPPDGLOBAL** CONNECTIONS





DASTMASTER





#### Engage its workforce in personal and professional development.

- Mindfulness Moments
- Stretching with Stacey
- Wellness Portal
  - Education Programs/Instructional Videos
  - Wellness Challenges
  - Health Assessment
  - Biometric Screening
  - Real Appeal Online Weight Loss Program
- Tobacco Cessation Programs
- Financial Wellness Programs
- Retirement Seminars and Workshops
- Parenting Sessions
- Suicide prevention Programs



#### Engage its workforce in personal and professional development.

#### • New programs:

- Leader Huddles
- Supervisor Sparks
- Change Agent Network
- Blue Ocean Brain
- Inclusion, Diversity & Equity Roundtables with BUs

#### • Targeted development:

- Accelerated Leadership Development Programs
- Crew Leader University
- The Gatherings for Professionals of Color & Women
- Full Diversity Partners-Global/FDP-Allies Labs
- REGAL Mentoring & Sponsorship Pilot Program
   for Professionals of Color



#### Engage its workforce in personal and professional development.

- Enhanced Leadership Framework learning options & online resources for leaders & individual contributors
- DE&l engagement
  - Diversity, Equity & Inclusion development and roundtable discussions in Business Units



#### Maintain and communicate written policies that

- **1.** Define procedures and expectations for staff
- 2. Provide for effective handling of grievances

- Collective Bargaining Agreements
- Corporate Policies/Procedures
- Employee Handbook
- Code of Conduct
- Ethics Point
- Internal Complaints
- External Complaints



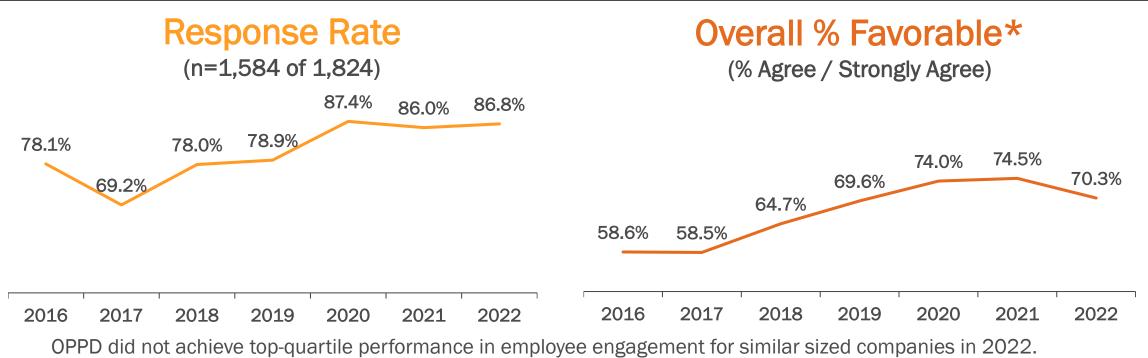
Bargain in good faith with the official agents of represented employees and comply with Collective Bargaining Agreements.\*

\*Both parties must be sincere in their attempts to reach an agreement.

- Collective Bargaining Agreements
   (Negotiated in 2022)
- Memoranda and Letters of Understanding
- Quarterly Benefits Topics Meetings
- Quarterly Safety Meetings
- Supervisor Training
- Crew Leader University



# Conduct an annual engagement survey and provide a report of results to the Board.



Key Opportunities:

- Better alignment around our Future Vision 53% of employees understand the plans for future success (-7.9%)
- Enhance trust with CEO/VPs

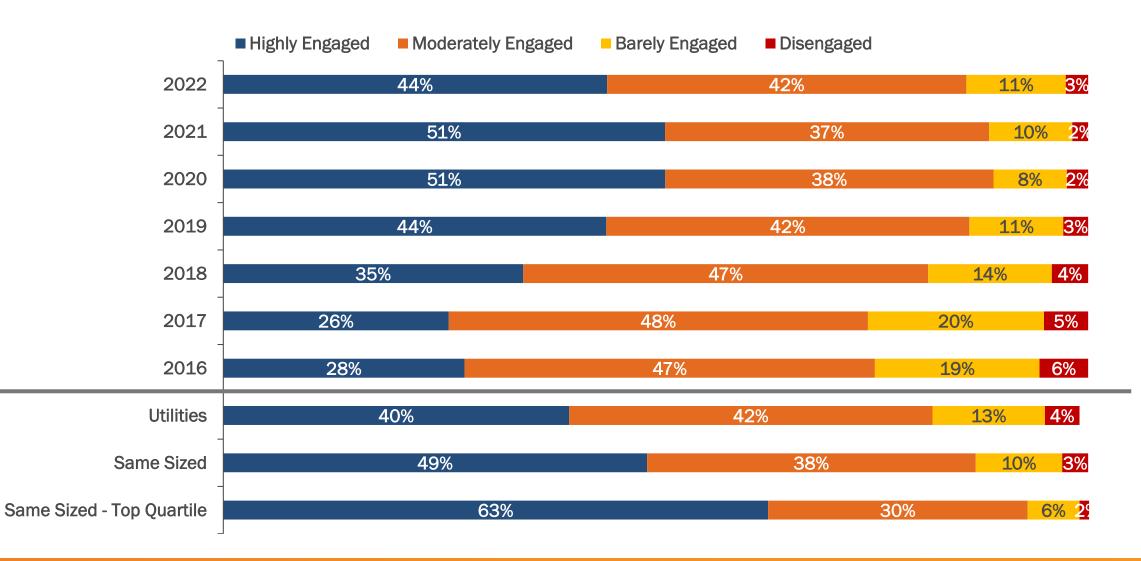
Most stable:

• Inclusion, Authenticity & Accountability (less than 1% decrease); Manager Effectiveness (less than 3% decrease)



#### **Employee Engagement Profiles**

Modest shifts in overall Engagement at OPPD; still above industry in "Highly Engaged"





 $\overleftarrow{}$ 

## Moving Forward: Focus on Key Drivers to improve engagement

Enhance Sr. Leader connections within the district	<ul> <li>Regular Sr. Leader and People Leader Collaborative events</li> <li>Provide Leadership Lab sessions to network and learn</li> </ul>
Continue focus on career and professional development	<ul> <li>Execute on Learning Strategy</li> <li>Expand curriculum and learning opportunities</li> </ul>
Enable People Leaders to guide employees through change	<ul> <li>Provide change leadership training and support</li> <li>Integrate change management across all initiatives at OPPD</li> </ul>



#### Provide an annual report to the Board on OPPD's Affirmative Action Plan.

#### 2022 Goals

- Elkhorn Service Center Females
- Energy Plaza Minorities & Females
- Nebraska City Station Minorities
- North Omaha Station Females
- Disabilities all plans (7% goal)
- Veterans all plan (5.7% of total hires)



## RECOMMENDATION

The Governance Committee has reviewed and accepted this Monitoring Report for SD-8 and recommends that the Board find OPPD to be sufficiently in compliance with Board Policy SD-8.

