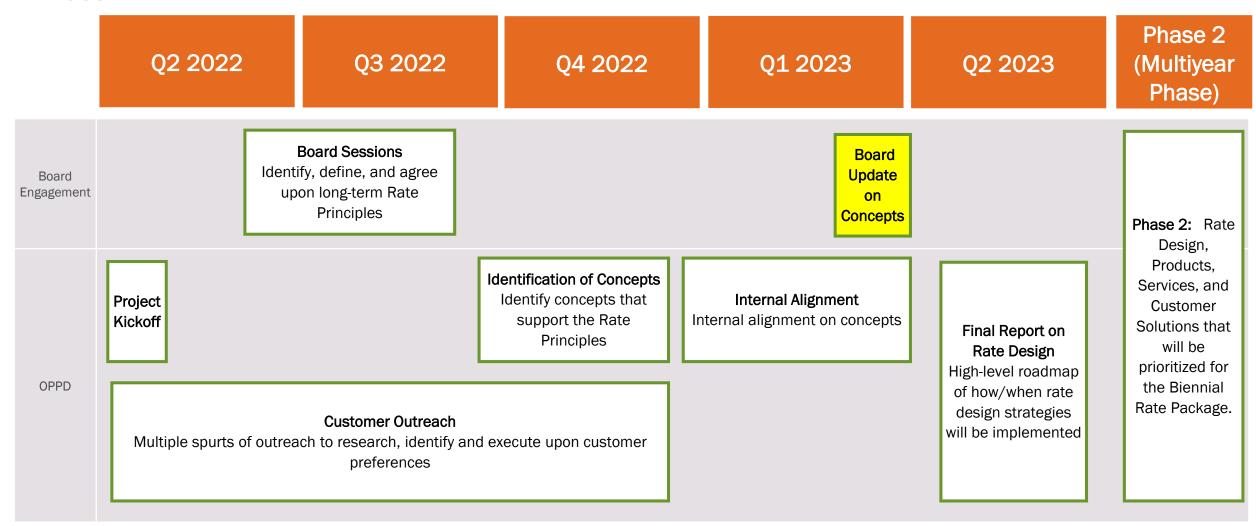


Rate Design Project Update

March, 2023

Rate Design Project: Timeline

Phase 1





Recent work

- After board meetings, the project's core team:
 - Continued to meet to identify customer pain point and opportunities
 - Ideated concepts based on customer inputs and board workshop results
- While working through each concept, the team considered:
 - Objectives, requirements, constraints, time, effort, and other considerations
- The result of these working sessions is documented in the "Rate Design Project: Concepts" deck.
 - This information is pre-decisional and was shared with the Finance Committee and available to the Board of Directors for review



Next Steps

- The "Rate Design Project: Concepts" deck is available on diligent for Board review
- Please direct comments and questions to Jeff Bishop, by the end of March.
- A final report with the high-level roadmap will be created and shared in Q2, which will mark the end of Phase 1.



Questions?

