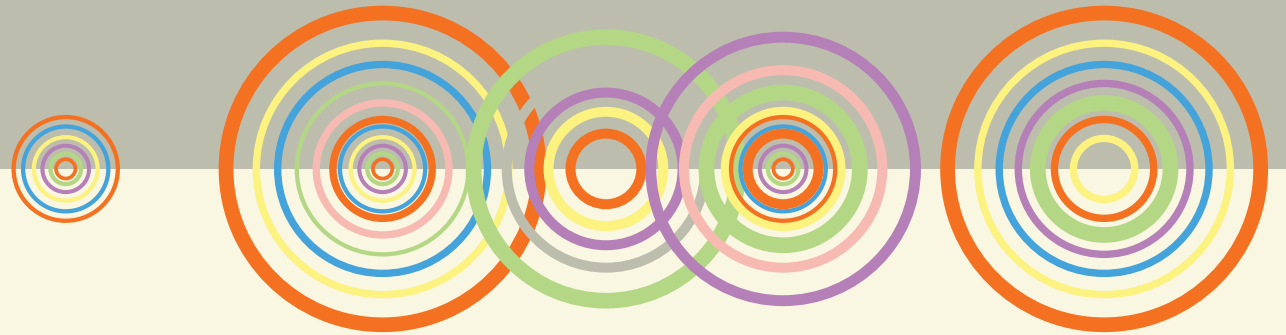


CUSTOMER AND COMMUNITY GROWTH – CAPACITY FOR FUTURE DEMAND

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TOPICS OF FOCUS

- Provide insight into ongoing and planned stakeholder engagement
- Preview the methods, questions and themes guiding discussions
- Share the methods being used to understand and quantify margin

CUSTOMER + STAKEHOLDER ENGAGEMENT

- **Who we are engaging**

- Local leaders, county officials, residential customers, commercial + industrial customers, economic development organizations and advocacy groups

- **Why these conversations matter now**

- Load pressures, growth signals, system limits
- Collecting quantitative and qualitative feedback to inform the board as OPPD contemplates future planning and growth

- **Engagement status**

- **What's underway and planned engagements:**

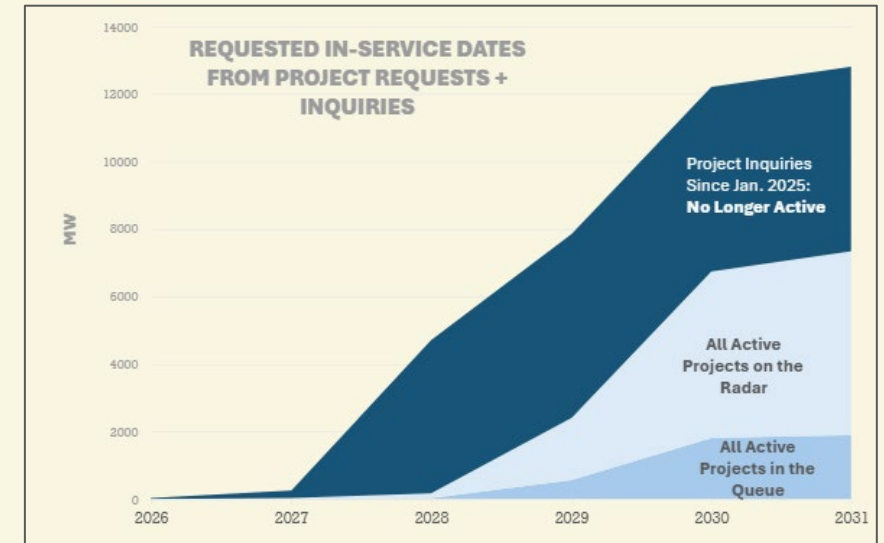
- Residential survey
- Commercial & industrial survey; meetings with large load customers to better understand the different Ratepayer Protection Pledge implementation methods being used and identify possibilities for OPPD
- Public meetings
- Speaking engagements
- Annual Commercial & Industrial Customer Meeting
- Stakeholder conversations and roundtables

WHAT WE'RE ASKING CUSTOMERS + STAKEHOLDERS

- **Setting the stage – what we're seeking to learn**
 - OPPD is looking ahead to the next five years and planning how to continue meeting our mission of providing power that is affordable, reliable, and environmentally sensitive. As we prepare for long-term growth and future needs, we want to understand what matters most to our customers.
 - External feedback will help guide how OPPD makes decisions about future investments, resource planning, and the balance of priorities that support our communities.
- **Core theme of questions and trade-off realities**
 - Affordability
 - Reliability + resiliency
 - Environmental sustainability
 - Community + economic growth
- **Why these questions matter**
 - Linking customer and stakeholder expectations and preferences to planning processes
 - Preparing the board for forthcoming results of engagement

HOW WE'RE THINKING ABOUT MARGIN

- **Market Signals Driving Margin Pressures**
 - **Active project requests continue to signal substantial future load growth across multiple sectors**
 - **Regional corridors are accelerating development, putting upward pressure on near- and mid-term capacity needs**
 - Emerging inland ports (Bellevue, Omaha, Fremont) are creating new concentrations of demand and logistics infrastructure
 - AgWorks Corridor growth, driven by Omaha–Lincoln regional collaboration, is adding cross-sector load potential
- **Looking Ahead: 5–10 Year Growth Without Identified End Users**
 - **To responsibly consider growth and the realities of planning necessary that is not tied to specific customers today, we must account for:**
 - Unannounced project requests and pipeline activity not yet visible
 - Recent and upcoming legislation poised to spur development
 - Priority industries at the state, regional, and local levels, each with distinct load profiles





THANK YOU